



2019-2024

Five - Year Strategic Plan

Stages of Plan Development

Pre- Planning Phase

Engage leadership, in-district stakeholders, community partners and steering committee members to gather both qualitative and quantitative data

<u>Plan Development</u>

Synthesize data to determine areas of strengths, opportunities for improvement, potential goals and objectives

Plan and Policy Deployment

Create a strategic plan which includes priority areas, goal statements and objectives

Pre-Planning Phase



Created a 15 Member Steering Committee which consisted of teachers, parents, community members and one Teaneck High School student



Held four (4) Town Hall meetings, including one at Temple Emeth, a local synagogue, and second meeting at Darul Islah, the community's local mosque



Created focus group sessions with instructional and educational support professionals at all of our seven (7) schools



Released the district's Strategic Plan Survey to the Teaneck Community to increase communication



Information Gathered



382

Community Responses

21

Community Responses - Translated

417

Building Level Responses

Key Outcomes by Grade Level

High School

School Climate, Policy Enforcement,
Course Offerings

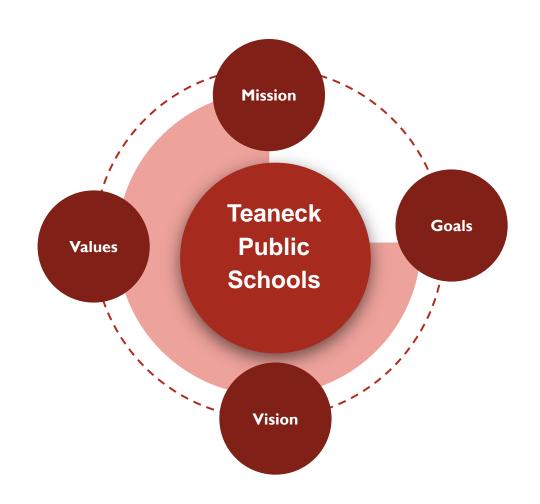
Middle Schools

Programs/Curriculum, Stakeholder Communication, Teacher Support

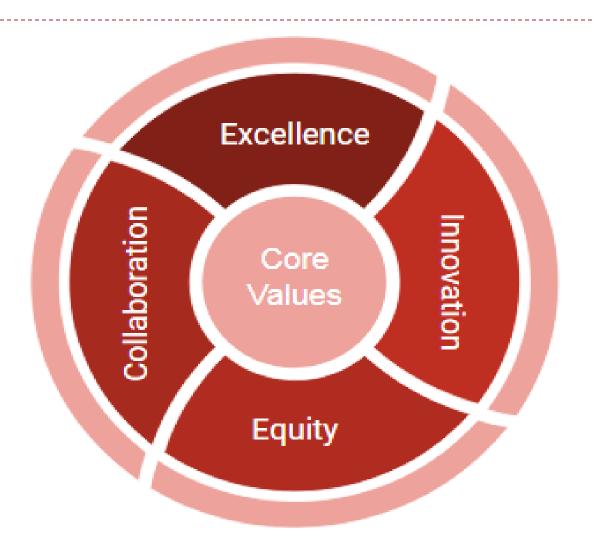
Elementary Schools

Technology and Professional Development

Revising Our Organizational Core



Values: What We Believe



Revised Mission & Vision Statements

Mission Statement:

The Teaneck Public School District educates and empowers students by providing a high-quality, rigorous educational experience which prepares students for success within a diverse, global society.



Vision Statement:

The Teaneck Advantage: Educational Excellence for All

Structuring the Strategic Plan

Establish five (5)
Priority Areas

Establish one (1) <u>Goal</u>
<u>Statement</u> for each
Priority Area

Create Three to Four (3 to 4) <u>Attainable</u>
<u>Objectives</u> for each
Goal Statement

Priorities and Goals

01	Academic Programming	Goal: Further elevate academic programs by creating varied learning pathways and improving student supports
02	Facilities & Infrastructure	Goal: Improve facilities and technology in support of 21st Century learning opportunities
03	Communication & Community Partnerships	Goal : Execute effective communications and solidify quality relationships with educational partners within and throughout the community.
04	Equity & Inclusion	Goal: Create equitable and inclusive learning opportunities for all students
05	Talent Acquisition & Retention	Goal: Ensure operational excellence in hiring, developing and retaining all staff members

Priority Area One (I): Academic Programming

Goal: Further elevate academic programs by creating varied learning pathways and improving student supports.

District:

• Create a system for disaggregating data in support of raising student achievement

High School:

 Create varied pathways of learning (e.g., STEM, the arts, and dual-enrollment opportunities)

Middle Schools:

- Deploy a clear system of support for students experiencing academic challenges
- Improve course offerings for academically gifted learners
- Construct theme-based programs to ensure equitable learning experiences

Elementary Schools:

- Deploy a clear system of support for students experiencing academic challenges
- Improve course offerings for academically gifted learners





Priority Area Two (2): Facilities and Infrastructure

Goal: Continue to improve facilities and technology in support of 21st Century learning opportunities

- Establish a classroom standard for technology
- Create a protocol for garnering shared input in order to make joint decisions related to technology
- Create failover systems to ensure faster, more reliable, secure network and internet connectivity
- Acquire additional funding for the five-year facilities plan in support of creating new educational spaces (e.g., STEM labs, upgraded science labs, academies, an early childhood center and athletic fields)

Priority Area Three (3): Communications and Community Partnerships

Goal: Execute effective communications and solidify quality relationships with educational partners within and throughout the community.

- Deploy an internal and external communications plan that engages and strengthens community relations
- Improve operational efficiencies for Central Registration and Community Education programs that results in expanded services aligned to student growth and achievement objectives
- Identify and create additional volunteer opportunities for members of the community to engage with Teaneck Public School students
- Ensure all communications reflect positively on our schools and district, are user-friendly, and include appropriate use of district images and messages in support of the district's mission, vision, values and goals





Priority Area Four (4): Equity and Inclusion

Goal: Create equitable and inclusive learning opportunities for all students

- Revise processes, procedures, and documentation related to the Intervention and Referral Services committees and other educational support services, as needed
- Deploy a revised special education plan that strengthens the district's special education services
- Provide translated materials, especially at points of entry (e.g., registration documents and website resources) in languages other than English
- Adopt a district wide philosophy for addressing student behaviors in conjunction with the code of conduct
- Provide quality equity and bias training to staff members to improve the instructional experience for all students





Priority Area Five (5): Talent Acquisition and Retention

Goal: Ensure operational excellence in hiring, developing and retaining staff

- Improve operational excellence in onboarding and off-boarding practices through the utilization of technology
- Provide training sessions for key stakeholders regarding new teacher mentoring which includes feedback from newly hired teachers
- Create strategic partnerships with colleges and universities in order to recruit, interview and retain highly qualified instructional staff members
- Monitor the effectiveness of the new teacher orientation process





Next Steps

July 2019

 The district's leadership team will develop detailed, timespecific action plans for actualizing each objective

August 2019

The Superintendent will approve all action plans and timelines

October 2019

 Action plans and timelines will be shared during the October Board meeting to ensure transparency

The Teaneck Advantage: Educational Excellence for All

